



2025 Results Overview

Prepared based on the 2025 Integrated Management Report



01

Who we are?



We are part of the EPSO-G group of companies



OUR PURPOSE

To power a confident and green future in an ever-changing world



OUR VISION

To enable the transformation of the energy industry while simultaneously safeguarding national security interests



OUR MISSION

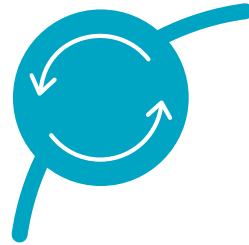
To accelerate energy independence and enhance system security

Our core business

to ensure reliable natural gas transmission and the continuous maintenance and development of the transmission system infrastructure.

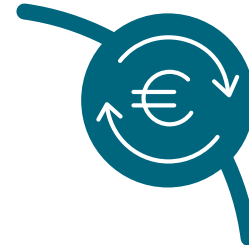
Transmission infrastructure

By developing and implementing critical infrastructure, we ensure the security and sustainability of the energy system.



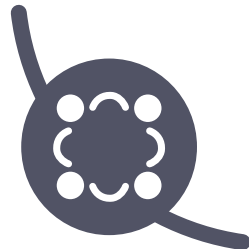
Market Development

We contribute to market conditions by creating infrastructure connections and transparent market rules.



Systems Management

We ensure the safe and reliable operation of integrated systems.



Guarantees of Origin

We are creating favorable conditions for the development of gas produced from RES.



Our people

Are strategically-important for the **energy security** of Lithuania

Ensure governance of our group activities to bring **integrated and efficient** organisational approach

Enable **sustainable energy strategies** implementation of Lithuania and European Union

Amber Grid belongs to the state-owned EPSO-G group of companies, whose shareholder rights and obligations are implemented by the Ministry of Energy. Amber Grid is a listed company, and its shares are included in the Baltic Secondary List of the NASDAQ Vilnius Stock Exchange.

[More about us](#)



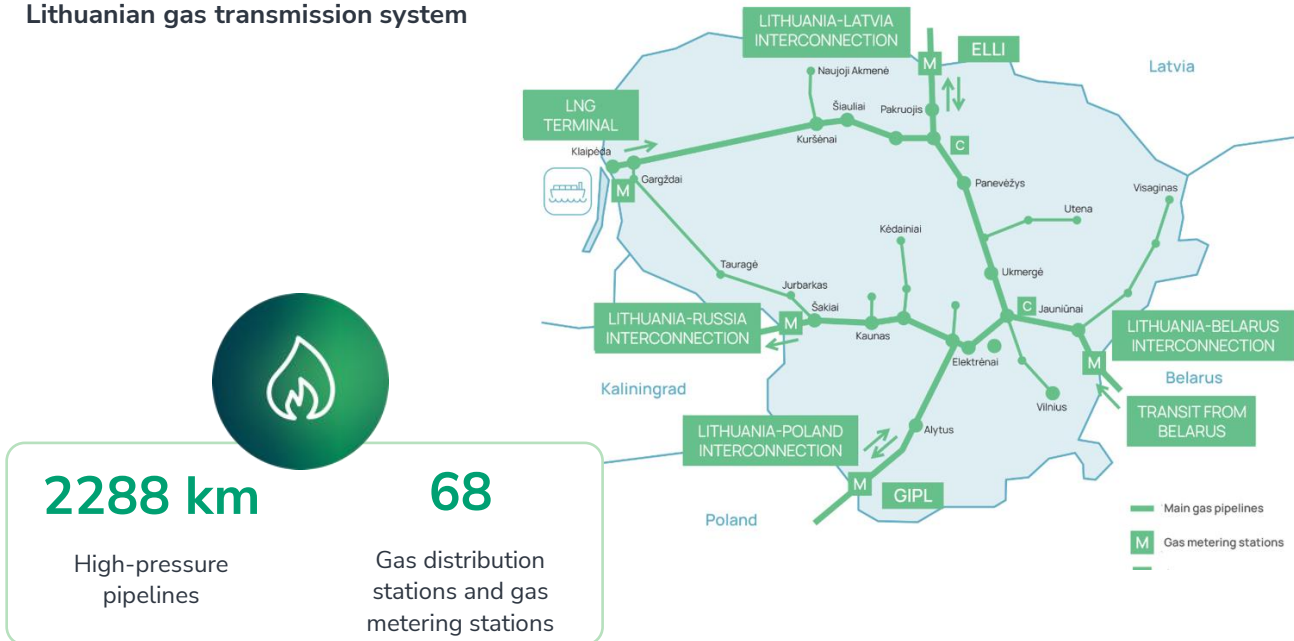
Gas transmission system

Transmission system

The natural gas transmission system consists of main gas pipelines, gas compressor stations, gas distribution stations, gas metering stations, gas pipeline corrosion protection equipment, data transmission and communication systems and other assets assigned to the transmission system. The Lithuanian gas transmission system is connected to the gas transmission systems of the Republic of Poland, the Republic of Latvia, the Republic of Belarus, the Kaliningrad region of the Russian Federation, and the Klaipėda liquefied natural gas (LNG) terminal.

The company operates 64 gas distribution stations, 4 gas metering stations and 2 gas compressor stations, 5 connections with customers' biogas metering stations. The length of the pipelines in operation is 2288 km, the diameter is from 100 to 1220 mm. The design pressure of the majority of the transmission system is 54 bar.

Lithuanian gas transmission system



10-Year Development Plan

The 2026 updated Amber Grid strategy includes significant investments in the modernization of the existing gas infrastructure and the development of new networks. For the first time, a public consultation was held together with Litgrid on a common scenario for the development of electricity, gas and hydrogen networks. The planned projects and preliminary investments were presented, and the comments of market participants are currently being analyzed. The updated network development plans will be published at the beginning of the second half of 2026.

The 10-year (2024–2033) network development plan of Amber Grid, prepared in 2024, is currently in force, which was approved by the NERC in October 2024. The plan focuses mainly on:

- modernization of gas infrastructure and system security,
- integration of renewable energy sources,
- development of a hydrogen transportation network and synergy with the electricity sector,
- reduction of GHG emissions.

One of the main commitments is to modernize the national gas transmission system, taking into account the goals of energy independence and decarbonization and the needs of RES project developers. When preparing the hydrogen network plan, solutions were coordinated with Litgrid and potential customers.



Our commitments and directions of activity



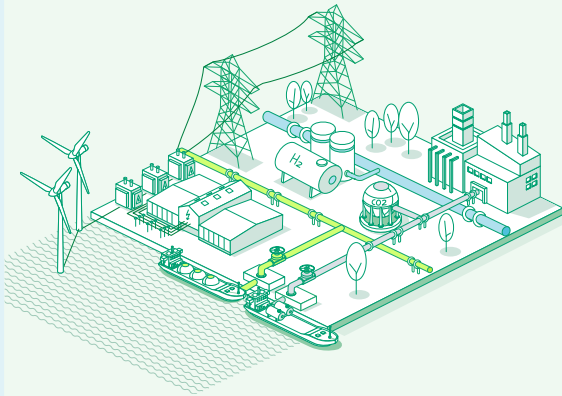
„We started 2026 with new records in natural gas consumption and transmission, also geopolitical tension. We will strengthen our focus on increasing the system’s resilience and reliability, and on ensuring timely infrastructure modernization.“

Paulius Butkus
Chairman of the Board of Amber Grid

[Our strategy](#)

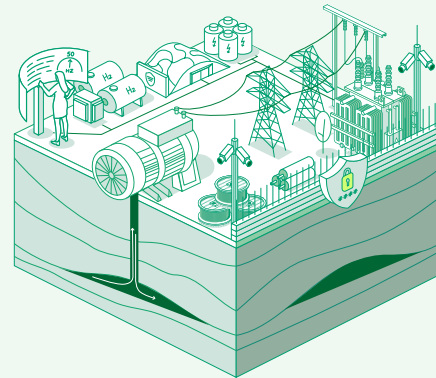


Building the infrastructure of the future



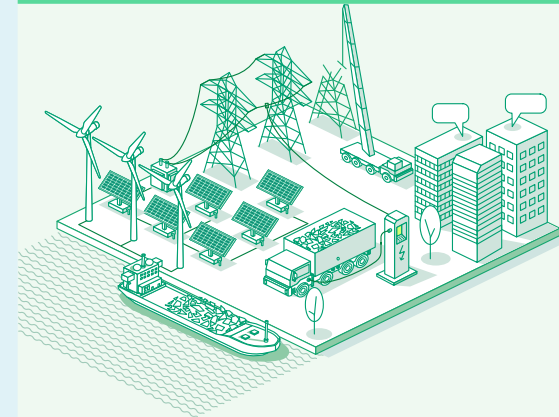
1 We see the transformation of the energy sector as a **fundamental change**. Our goal is to **create the infrastructure** that will underpin a **climate-neutral energy system**.

Ensure security and reliability



2 We aim to **increase resilience and reliability** in the energy sector and beyond, strengthening **system flexibility and national security**. Our activities are integral to ensuring a reliable future.

To be reliable strategic partners



3 The energy **transformation** requires **close cooperation** between industry, investors and governments. Our goal is to be a **trusted partner** in developing environmentally friendly infrastructure and markets.

Lithuania's energy future is driven by our people with unified values:



Open



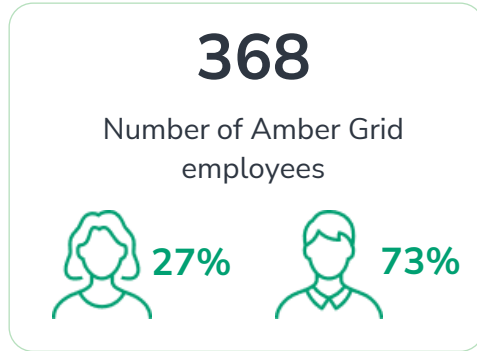
Reliable



Responsible

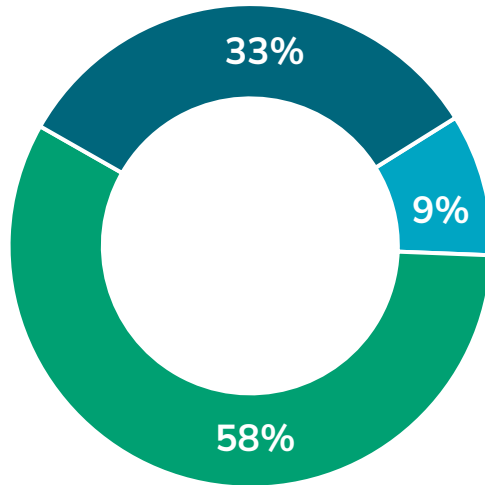
Our people

Our people are our greatest strength: their expertise, initiative and commitment to driving change contribute every day to the country's energy independence and the development of sustainable infrastructure.



Amber Grid promotes and seeks to ensure equal opportunities and diversity within its workforce

Remuneration, performance appraisal and training policy in Lithuanian

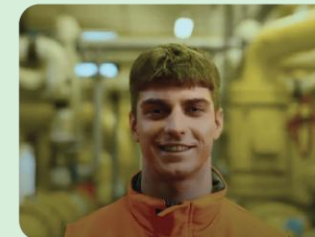


- Employees under 30 years old
- Employees 30-50 years old
- Employees over 50 years old

In 2025, we joined the Diversity Charter, committing to consistently strengthening the implementation of diversity, equity and inclusion principles within the organization.



75% employee engagement rate in 2025



02

Key results of 2025



Our achievements and key projects in 2025



New Amber Grid System Control Center

On March 20, a new, state-of-the-art System Control Center (SCC) was opened. Approximately 1.6 million euros were invested in the project, which was implemented over a year and a half. This is an important strategic investment that strengthens the country's energy security, independence, gas transmission reliability and resilience to emergency situations. The new system control center has a modern SCADA system installed, allowing for remote monitoring and control of the entire Lithuanian gas transmission network.



First electric compressor at Jauniūnai compressor station

On September 10, Amber Grid and MT Group signed a contract for the installation of the first electric compressor at Jauniūnai compressor station. The contract value is EUR 30.9 million (EUR 37.4 million including VAT), the works will last 42 months, which began in September 2025. According to the contract, design and construction works will be carried out, an integrated electric compressor with a capacity of about 5 MW and related equipment will be installed. It is also planned to build a new power line from Širvintos to Jauniūnai gas compressor station, which will ensure the necessary electrical power.



NBHC project receives funding for feasibility study phase

July 1st. The Nordic-Baltic Hydrogen Corridor (NBHC) project developers – Finnish Gasgrid vetyverkot Oy, Estonian Elering, Latvian Conexus Baltic Grid, Lithuanian Amber Grid, Polish GAZ-SYSTEM, German ONTRAS Gastransport GmbH and the European Climate, Infrastructure and Environment Executive Agency (CINEA) signed an agreement on the European Union (EU) financial support for the Nordic-Baltic Hydrogen Corridor. A maximum amount of EUR 6.8 million will be allocated for the financing of the feasibility study phase of the Nordic-Baltic Hydrogen Corridor project.



Amber Grid and EEX have completed the transfer of GET Baltic's operations

13th October. The European Energy Exchange AG (EEX) and the Lithuanian gas transmission system operator Amber Grid completed the strategic process started back in 2023 – the transfer of shares of GET Baltic to the partner that won the international public tender. In the first phase, in 2023, after approval from Amber Grid's Board and General Meeting of Shareholders, and having evaluated GET Baltic's financial results, 66% of the shares were sold for EUR 6.5 million. The current transaction for the remaining 34% of shares has been valued at EUR 3.8 million.

88,5%

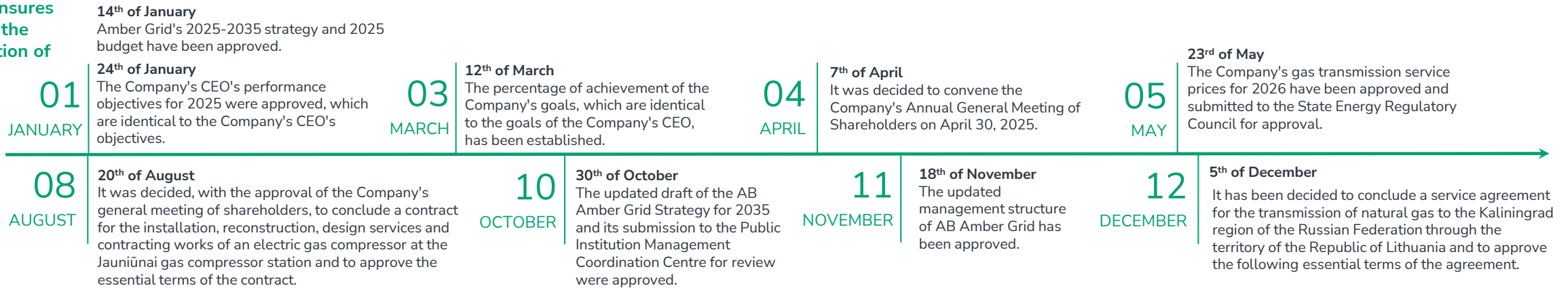
Percentage of Amber Grid annual targets for 2025 approved by the Management Board

Some of the goals remained unimplemented partly due to objective circumstances: partners' decisions to pause and review the progress of projects, changed circumstances in search of better solutions for already ongoing projects.

Composition of the Board and the most important decisions of the Board

The Board ensures oversight of the implementation of the strategy

2025



Paulius Butkus
Chairman of the board



Darius Kašauskas
Board member



Karolis Švaikauskas
Board member-civil servant



Peter Loof Helth
Independent Board member



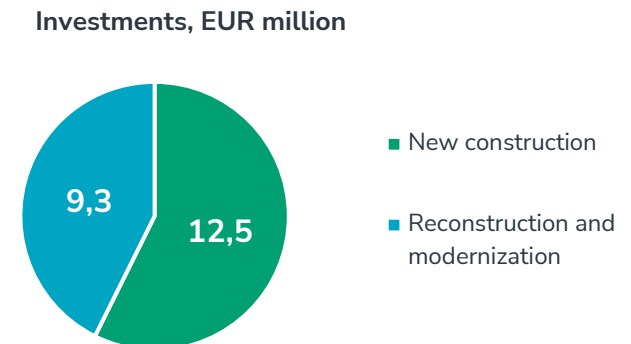
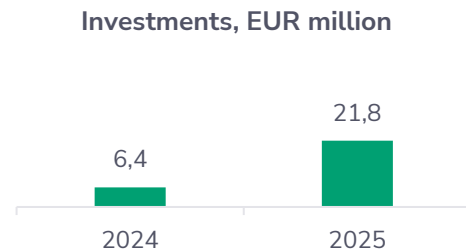
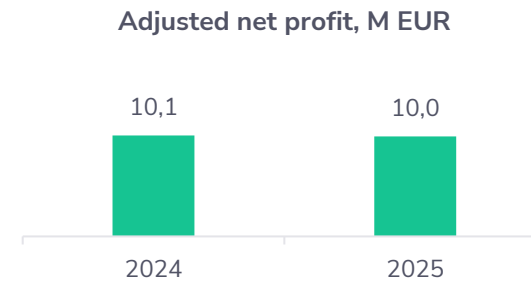
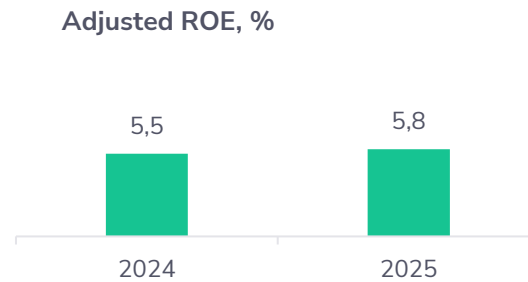
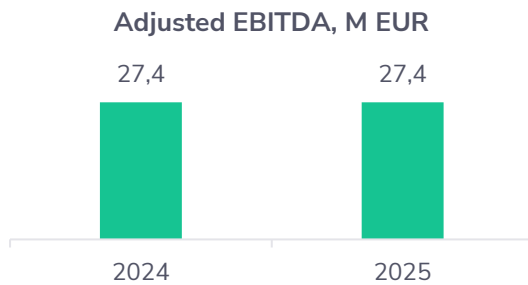
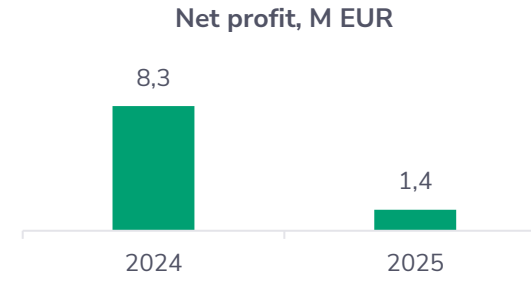
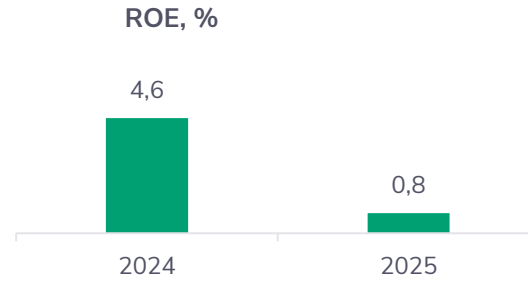
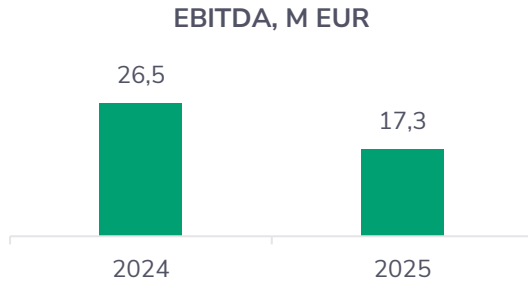
Alexander Feindt
Independent Board member



[Performance objectives](#)

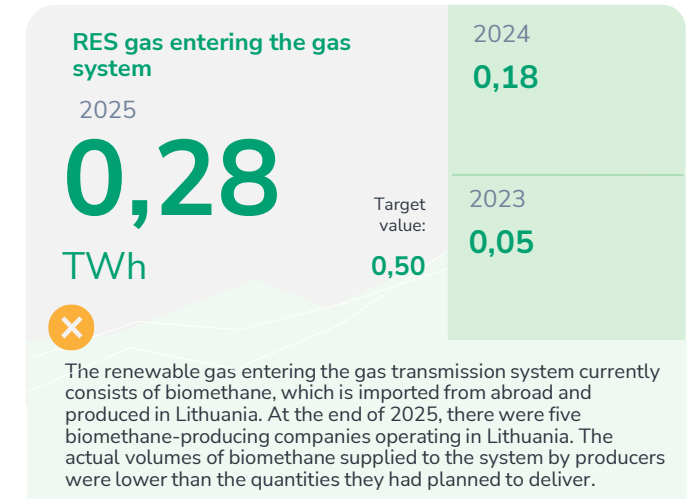
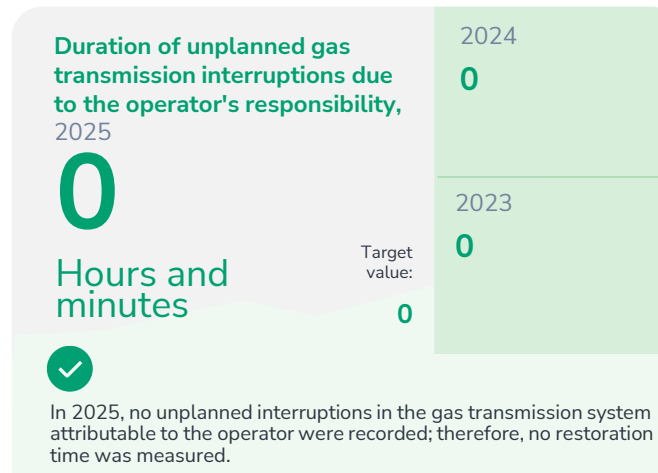
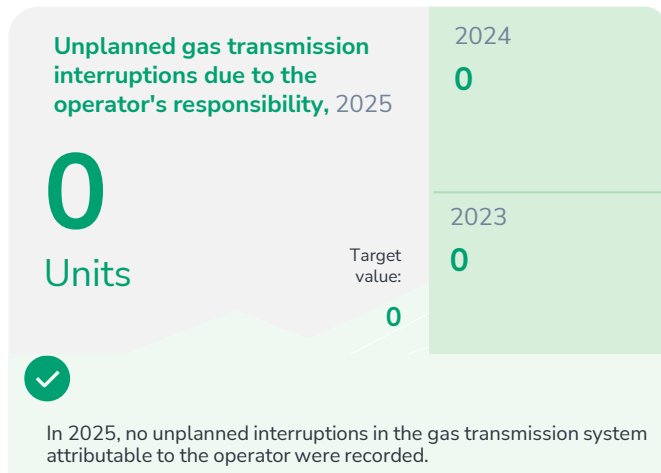
The Amber Grid main financial results

Key adjusted and unadjusted financial results of Amber Grid

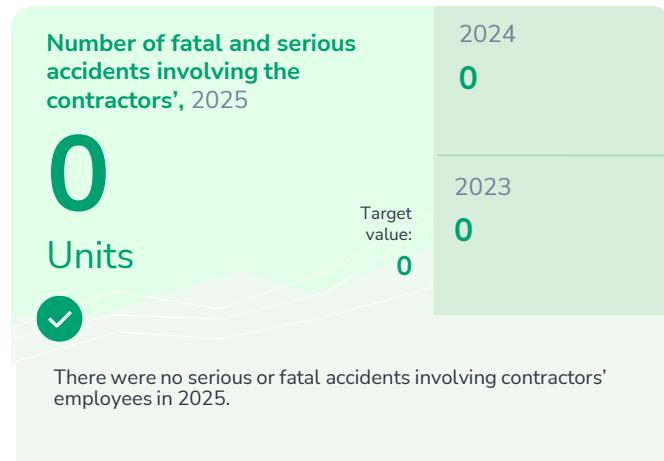
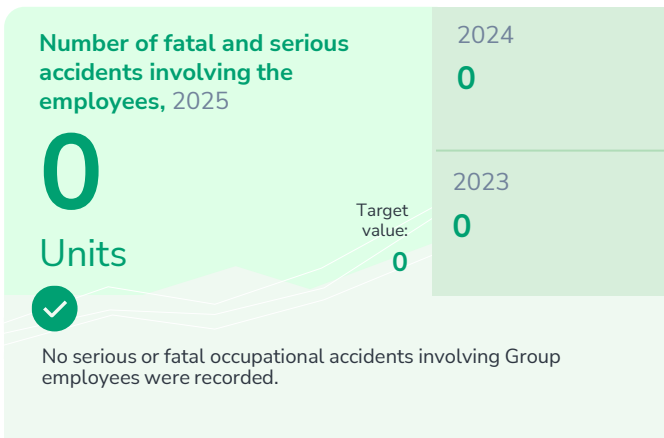
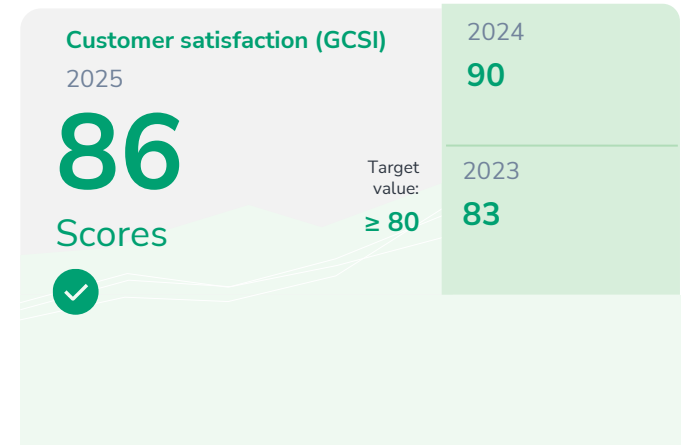
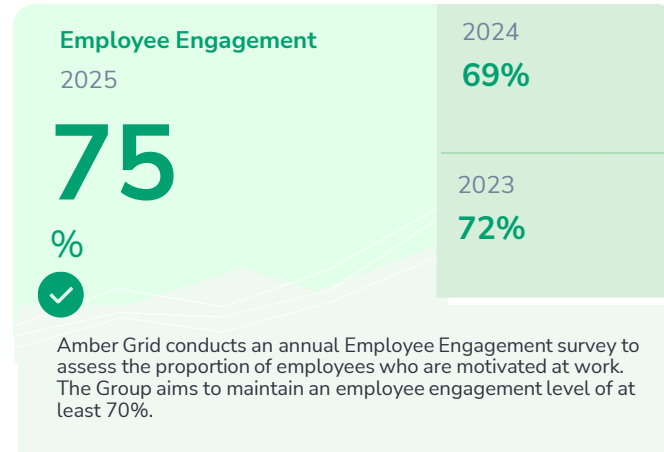
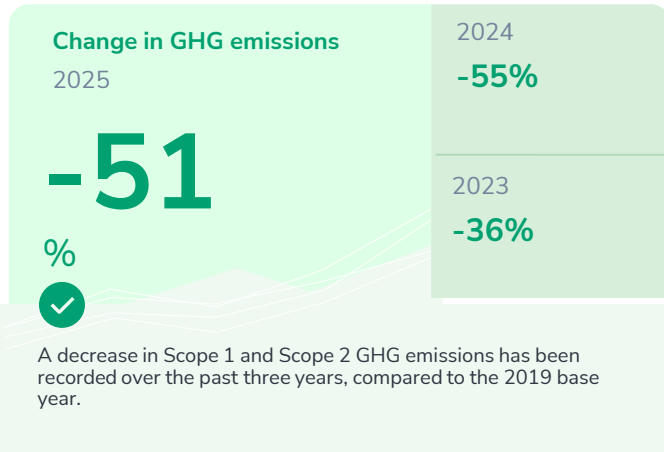


Investments in 2025 amounted to EUR 21.8 million and were 3.4 times higher than in 2024. The growth was driven by investments of EUR 12.5 million for a new electric compressor in Jauniūnai.

Implementation of 2025 strategic indicators



Implementation of 2025 strategic indicators



[Detailed 2025 Integrated Annual Report](#)



EPSO-G
Naujoji energetika



EPSO-G
Invest



TETAS

Įsiprasmink energetikoje

